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Provider Letterhead

[Date]

Dear [Supplier Representative's name],

[Provider] is committed to providing world class care to our patients. A key component of providing care is ensuring our caregivers have the supplies needed. Recent world events have highlighted the need for a strong supply resiliency program to ensure continuity of care.

We are partnering with Healthcare Industry Resilience Collaborative (HIRC), a non-profit consortium, to develop a consistent approach to healthcare supply chain resiliency. We need our strategic suppliers to work with us to create a more transparent and resilient supply chain.

We have selected your company out of hundreds to work with us on developing this program and to pave the way for resiliency innovation in healthcare supply chain.

This week, your team should have received a communication / outreach on behalf of [Provider] from HIRC. Please review the copy of the initial communication from Jesse Schafer attached.

A summary of the ask is available at hircstrong.com/engage

- I am reaching out to confirm your receipt of previous communication and requesting an update on behalf of [Provider] supply chain, patients, and clinicians.
- If you have not yet scheduled 30 minutes to speak with Jesse Schafer, please "Reply To All" to this email with the status of engaging your internal subject expert or leadership.
- Feel free to share an appropriate resource, including their contact information, who HIRC may contact directly to coordinate a brief discussion.

[Provider] supply chain management is looking forward to your full participation in this initiative.

Regards,

(digital signatures)