Partnership

All

Follow ethical and professional norms - including courteous and collaborative conduct

Engage in support of the mission/vision of HIRC as a voluntary coalition

Remove barriers to collaboration, and manage conflicts of interest effectively

Associates

Actively engage and advocate for the mission/vision of HIRC

Signup for initiatives to help shape resiliency standards and adoption

Leadership

Same as Associates; and

Champion & lead; participate & engage; empower & resource (see Leadership Responsibilities)

Collaborators / Sponsors

Same as Associates; and

Share needs and interests in the area of supply chain resiliency as relevant to HIRC mission/vision

Identify opportunities to align for mutual benefit

Invite members to appropriate discussions on resiliency strategy

Communication

Members

Communicate candidly and cordially in order to effectuate the mission/vision of HIRC

Collaborators

Connect on routine cadence to identify opportunities for coordination and alignment

Sponsors

Identify designated representative to further collaborate on shared interests

Transparency

Confidentiality

Propriety and trust are vital to transparency in compliance with **Agreements**.

Discretion

Members are not obligated to share information. If shared, it is done in compliance with **Agreements**.

Creativity

Members are encouraged to share creatively to discover sensible, scalable, and sustainable strategies.

Notification

HIRC will notify Members of major updates to **Agreements** to allow for feedback.